

**BY THE ORDER OF THE COMMANDER
NORTH AMERICAN AEROSPACE
DEFENSE (NORAD) COMMAND AND
UNITED STATES NORTHERN COMMAND
(USNORTHCOM)**

**NORAD AND USNORTHCOM
MISSION DIRECTIVE 1**

16 SEPTEMBER 2013

Manpower and Organization

**HQ NORAD AND USNORTHCOM
ORGANIZATIONS AND FUNCTIONS**



COMPLIANCE WITH THIS PUBLICATION IS MANDATORY

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RELEASABILITY: There are no releasability restrictions on this publication.

OPR: N-NC/J16

Certified by: N-NC/J1 (Jeffrey S. Yocum)

Supersedes NNCMD1, 26 Oct 11

Pages: 8

This directive provides the overall organization of HQ NORAD and USNORTHCOM. Furthermore, it provides an index to the additional mission directives that contain more detailed descriptions of NORAD and USNORTHCOM organizations and their functions, as well as missions. This publication applies to all NORAD and USNORTHCOM directorates, special staff elements and subordinate joint organizations. Specific applicability to component commands will be as amplified in operations plans, orders, and other appropriate instructions of this headquarters. For the purpose of this publication, “missions” refers to those tasks or responsibilities assigned to the Commander, NORAD and USNORTHCOM by appropriate higher authority; “organization” refers to charts reflecting actual organization; “functions” refers to those specific actions required to be undertaken by NORAD and USNORTHCOM to accomplish, ensure accomplishment of, or provide an acceptable degree of progress toward, the satisfactory discharge of responsibilities assigned or implied in the Combatant Commander NORAD and USNORTHCOM missions. This publication does not apply to National Guard or Air Force Reserve Command units. This publication may not be supplemented. Send recommendations to change, add, or delete information in this manual to HQ NORAD and USNORTHCOM, ATTN: N-NC/J16, 250 S. Vandenberg Street, Suite B016, Peterson AFB, CO 80914-3020 using AF Form 847, **Recommendation for Change of Publication**. Maintain and dispose of records created as a result of prescribed processes in accordance with the Joint Staff Disposition Schedule CJCSM, 5760.01, **Joint Staff and Combatant Command Records Management Manual: Vol. I (Procedures) & Vol. II (Disposition Schedule)**. See **Attachment 1** for a list of references and supporting information.

SUMMARY OF CHANGES

Administrative in nature: Replace reference to N-NC/IC with N-NC/J9; replace reference to CSC with PA; add CSCS and minor clerical changes. In order to improve maintainability, NNCMAN 38-153 is being separated into multiple Mission Directives with a separate directive for each directorate and subordinate unit (contact your J1 assigned manpower analyst for more information).

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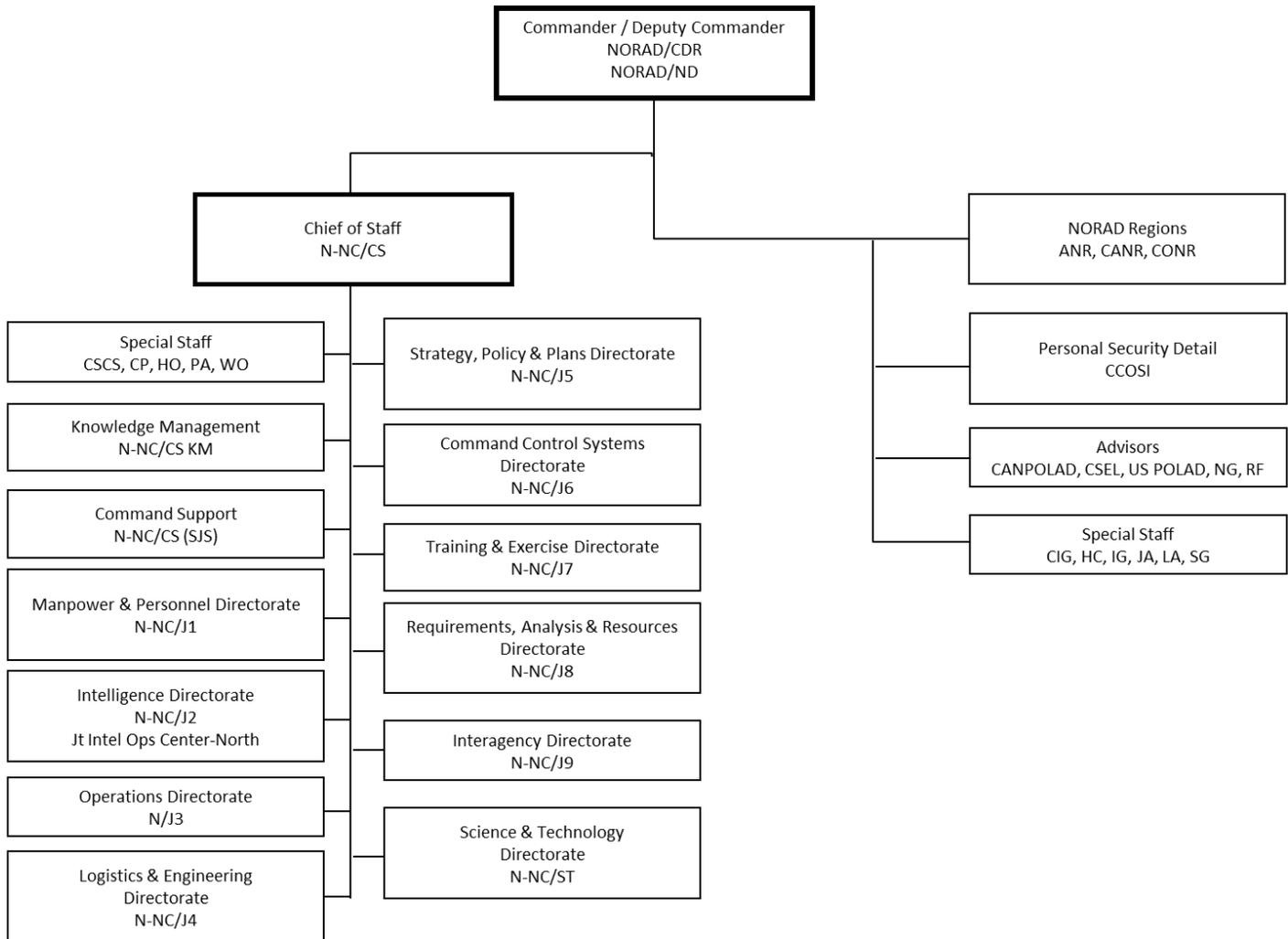
Chapter 1

NORAD MISSION AND STRUCTURE

1.1. North American Aerospace Defense (NORAD) Mission. The North American Aerospace Defense Command conducts aerospace warning, aerospace control, and maritime warning in the defense of North America. **Figure 1.1.** depicts the NORAD Organizational Chart.

1.1.1. Joint Table of Distribution (JTD) Activity Numbers: **B0086, B0087, B0088, B2035.**

Figure 1.1. NORAD Organizational Chart.



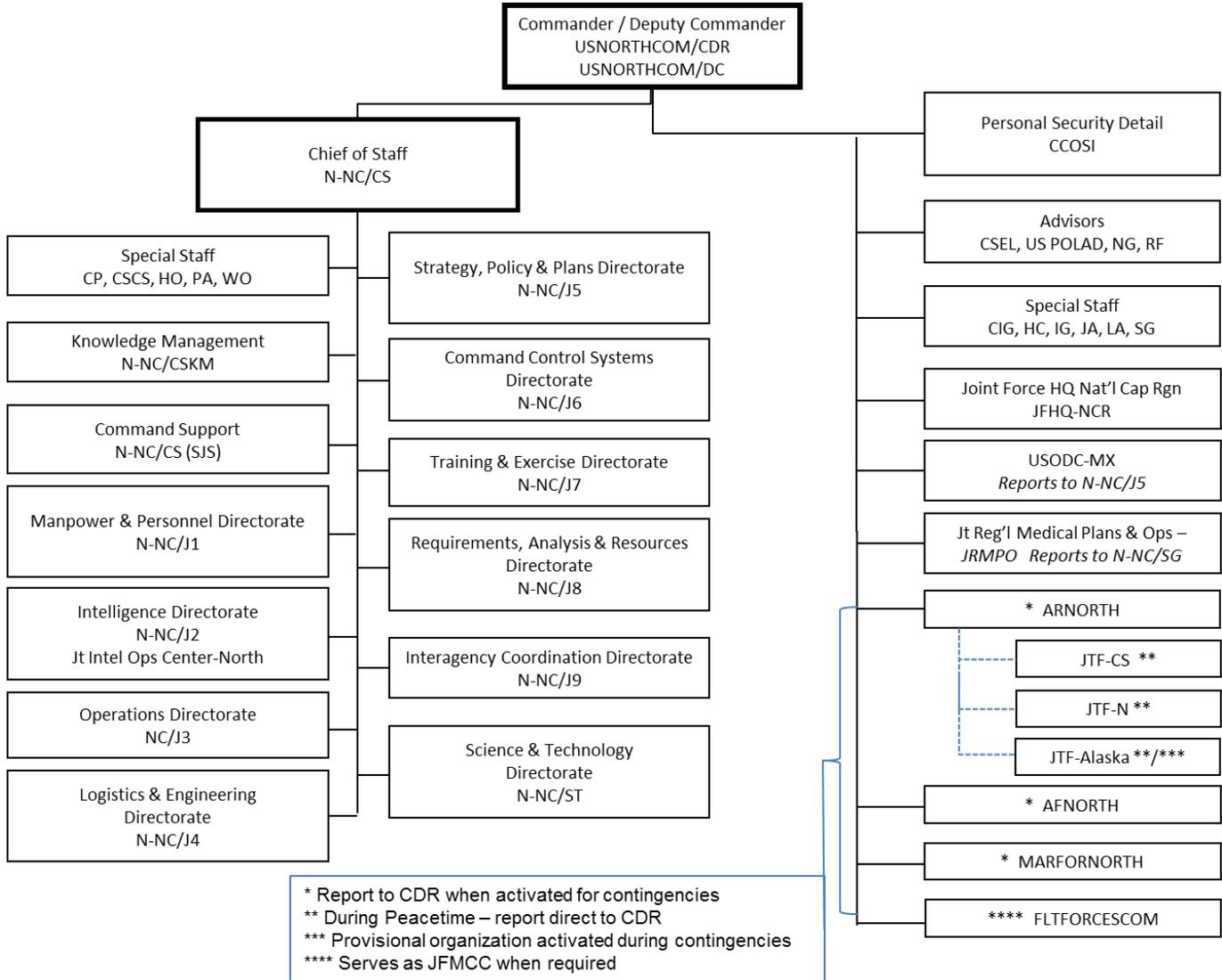
Chapter 2

USNORTHCOM MISSION AND STRUCTURE

2.1. United States Northern Command (USNORTHCOM) Mission. United States Northern Command conducts homeland defense, civil support, and security cooperation to defend and secure the United States and its interests. **Figure 2.1.** depicts the USNORTHCOM Organizational Chart.

2.1.1. JTD Activity Numbers: **B1091, B1092, B1093, B1094, B1100, B1293, B1294, B1296, B2001, B2002, B2003, B2043.**

Figure 2.1. USNORTHCOM Organizational Chart.



Chapter 3

HEADQUARTERS NORAD AND USNORTHCOM ORGANIZATIONS

3.1. Organizations: Mission, structure, and functions of Headquarters, NORAD and USNORTHCOM organizations are contained in the following mission directives. Note: The official reference for mission directives without a publication date is NNCMAN 38-153, 1 August 2007.

- 3.1.1. Mission Directive 1: NORAD and USNORTHCOM
- 3.1.2. Mission Directive 2: Command Group and Special Staff
- 3.1.3. Mission Directive 3: Chief of Staff and Special Staff
- 3.1.4. Mission Directive 4: Science and Technology Directorate (N-NC/ST)
- 3.1.5. Mission Directive 5: Interagency Coordination Directorate (N-NC/J9)
- 3.1.6. Mission Directive 6: Manpower and Personnel Directorate (N-NC/J1)
- 3.1.7. Mission Directive 7: Intelligence Directorate and Joint Intelligence Operations Center – North (N-NC/J2)
- 3.1.8. Mission Directive 8: NORAD Operations Directorate (N/J3)
- 3.1.9. Mission Directive 9: USNORTHCOM Operations Directorate (NC/J3)
- 3.1.10. Mission Directive 10: Combined Operations Division (N-NC/J3)
- 3.1.11. Mission Directive 11: Logistics and Engineering Directorate (N-NC/J4)
- 3.1.12. Mission Directive 12: Strategy, Policy and Plans Directorate (N-NC/J5)
- 3.1.13. Mission Directive 13: Command Control Systems Directorate (N-NC/J6)
- 3.1.14. Mission Directive 14: Training and Exercise Directorate (N-NC/J7)
- 3.1.15. Mission Directive 15: Requirements, Analysis and Resources Directorate (N-NC/J8)
- 3.1.16. Mission Directive 16: Reserve Advisor Office

Chapter 4

NORAD AND USNORTHCOM REGIONS, SUBORDINATE AND COMPONENT COMMANDS

4.1. Organizations: Mission, structure and functions of NORAD and USNORTHCOM subordinate commands are contained in the following mission directives. (Note: The official reference for mission directives without a publication date is NNCMAN 38-153, 1 August 2007.)

- 4.1.1. Mission Directive 17: NORAD Regions (ANR, CANR, CONR)
- 4.1.2. Mission Directive 18: Joint Task Force – Civil Support (JTF-CS)
- 4.1.3. Mission Directive 19: Joint Task Force North (JTF-N)
- 4.1.4. Mission Directive 20: Joint Force HQ – National Capital Region (JFHQ-NCR)
- 4.1.5. Mission Directive 21: Joint Regional Medical Plans and Operations Program (JRMPO)
- 4.1.6. Mission Directive 22: United States Office of Defense Coordination – Canada (USODC-Canada)
- 4.1.7. Mission Directive 23: United States Office of Defense Coordination – Bahamas (USODC-Bahamas)
- 4.1.8. Mission Directive 24: United States Office of Defense Coordination – Mexico (USODC-Mexico)

CHARLES D. LUCKEY, MG, USA
Chief of Staff

Attachment 1**GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION***References*

UCP 08, *Unified Command Plan*, 2008

Acronyms or Abbreviations

AF	Air Force
AFNORTH	Air Forces Northern
ANR	Alaska NORAD Region
ARNORTH	Army North
CAN POLAD	Canadian Political Advisor
CANR	Canada NORAD Region
CSEL	Command Senior Enlisted Leader
CCOSI	Personal Security Detail
CJCSM	Chairman Joint Chiefs of Staff Manual
CONR	Continental NORAD Region
CP	Office of Command Protocol
CS	Chief of Staff
CSA	Chief of Staff Administration
DC	Deputy Commander
FLTFORCESCOM	Fleet Forces Command
FOUO	For Official Use Only
HC	Office of Command Chaplain
HO	Office of Command Historian
IG	Office of the Inspector General
JA	Office of Staff Judge Advocate
JFHQ-NCR	Joint Force Headquarters – National Capital Region
JP	Joint Publication
JRMPO	Joint Regional Medical Plans & Operations Program
JTD	Joint Table of Distribution
JTF-ALASKA	Joint Task Force – Alaska
JTF-CS	Joint Task Force – Civil Support
JTF-N	Joint Task Force North
MARFORNORTH	Marine Forces North

N-NC/LA	Legislative Affairs
N/J3	NORAD Operations Directorate
NC/J3	USNORTHCOM Operations Directorate
N-NC/CS	Office of the Chief of Staff
N-NC/CSKM	Office of Knowledge Management
N-NC/CS SJS	Office of the Secretary of the Joint Staff
N-NC/J1	NORAD and USNORTHCOM Manpower and Personnel Directorate
N-NC/J16	Manpower and Organization Division
N-NC/J2	NORAD and USNORTHCOM Intelligence Directorate
N-NC/J3	Combined Operations Division
N-NC/J4	Logistics and Engineering Directorate
N-NC/J5	Strategy, Policy and Plans Directorate
N-NC/J6	Command Control Systems Directorate
N-NC/J7	Training and Exercise Directorate
N-NC/J8	Requirements, Analysis and Resources Directorate
N-NC/J9	Interagency Directorate
N-NC/ST	Science and Technology Directorate
NG	National Guard Office
NNCMAN	NORAD and USNORTHCOM Manual
NORAD	North American Aerospace Defense Command
OPR	Office of Primary Responsibility
PA	Office of Public Affairs
RF	Reserve Forces Office
SG	Office of Command Surgeon
US POLAD	United States Foreign Policy Advisor
USNORTHCOM	United States Northern Command
USODC	United States Office of Defense Coordination
WO	Washington Office